

# Seattle City Light Superintendents' Records, 1918-2006

## Overview of the Collection

<b>Creator</b>	Seattle City Light
<b>Title</b>	Seattle City Light Superintendents' Records
<b>Dates</b>	1918-2006 (inclusive) 1918 2006 1939-2002 (bulk) 1939 2002
<b>Quantity</b>	40 cubic feet, (54 boxes)
<b>Collection Number</b>	1200-13
<b>Summary</b>	Records documenting the administration, activities and projects of Seattle City Light
<b>Repository</b>	<a href="#">Seattle Municipal Archives</a> Seattle Municipal Archives Office of the City Clerk City of Seattle PO Box 94728 98124-4728 Seattle, WA Telephone: 206-233-7807 Fax: 206-386-9025 <a href="mailto:archives@seattle.gov">archives@seattle.gov</a>
<b>Access Restrictions</b>	Records are open to the public.
<b>Languages</b>	English
<b>Sponsor</b>	Funding for processing this record series was provided through a grant from the National Historical Publications and Records Commission.

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## Historical Note

City Light provides electricity and electrical and conservation services to its public and private customers. It is the largest public utility in the Pacific Northwest. Public responsibility for electrical energy dates to 1890 with creation of the Department of Lighting and Water Works. In 1902, Seattle voters passed a bond issue to develop hydroelectric power on the Cedar River under the administration of the Water Department. Electricity from this development began to serve Seattle in 1905. A City Charter amendment in 1910 created the Lighting Department. Under the leadership of Superintendent James D. Ross, the department developed the Skagit River hydroelectric project which began supplying power in 1924. Both public and private power was supplied to Seattle until 1951 when the City purchased the private electrical power supply operations, making the Lighting Department the sole supplier. The Boundary Project in northeastern Washington began operations in 1967 and supplied over half of City Light's power generation. By the early 21st century, approximately ten percent of City Light's income came from the sale of surplus energy to customers in the Northwest and Southwest with

the remainder of City Light's financial support coming from customer revenue. The current name of the agency was adopted in 1978 when the Department was reorganized.

## Content Description

Correspondence, interdepartmental memos, reports, financial records and subject files of City Light Superintendents concerning City Light power projects and administration. Topics include acquisition of Puget Sound Power and Light Company properties in Seattle; Skagit River Projects, especially the raising of Ross Dam and flooding of Canadian land in the Skagit River basin; Boundary and Box Canyon dams; Creston coal power plant; Bonneville Power Administration; strategic plans; electric rates; labor relations and affirmative action. Early Superintendents' files also include personal correspondence. Superintendents' records for 1984-1987 are missing. Superintendents' records for 1988-1992 are included in Central Files, series 1200-16.

## Use of the Collection

### Preferred Citation

[Item and date], Seattle City Light Superintendents' Records, Record Series 1200-13. Box [number], Folder [number]. Seattle Municipal Archives.

## Administrative Information

### Arrangement

Arranged into sub-series for Superintendents and for several major topics.

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The following section contains a detailed listing of the materials in the collection.

## Detailed Description of the Collection

### J. D. Ross, 1918-1946

Container(s)	Description	Dates
Box/Folder		
1/1	Bonds - Application Reconstruction Finance Corp.	1932
1/2	Boulder Dam	1931-1937
1/3	Canada - Hydro	1926-1939
1/4	Canada - Hydrography (Steam Gauging)	1926-1939

Container(s)	Description	Dates
1/5	Cedar Falls	1928
1/6	Clippings - re J.D. Ross	1937-1928
1/7	Comparison of Public and Private Ownership	1932-1939
1/8	Diablo Dam Construction	1928
1/9	Diablo Dam Construction	1929-1930
1/10	John Dore	1932-1936
1/11	"Duplication" City Light Pamphlets re: Duplicate Electrical Systems	1936
1/12	Frank Edwards Recall	1928-1934
1/13	Frank Edwards Recall - Clippings	1931-1932
1/14	King County Map (Annotated)	undated
1/15	Municipal League of Seattle Correspondence	1934-1936
1/16	Municipal Ownership	1911-1914
<b>Box/Folder</b>		
2/1	Public Ownership League	undated
2/2	Publicity (re Public Ownership)	1932-1944
2/3	St. Lawrence Project and Waterway	1931-1932
2/4	Skagit River Power Project Cost Estimate - J.D.Ross/Willis T. Batcheller	1918-1946
2/5	Skagit Timber 6/8/1934	1934
2/6	Stevenson (John C.) - Brown ("Doc") Political Issues	1932-1936
2/7	Tennessee Valley Authority	1925-1953

Container(s)	Description	Dates
2/8	Tennessee Valley Authority	1938
2/9	U.S.Commerce Department Census of Business	1932-1939
2/10	U.S. Department of Labor - Statistics	1935-1940
2/11	U.S. War Department District Engineer	1932-1938
2/12	Voters Information League	1937-1940
2/13	Water Department Correspondence	1936

## E. R. Hoffman, 1938-1959

Container(s)	Description	Dates
<a href="#">Box/Folder</a>		
2/14	Bonds - Public Utility Revenue Bonds	1942-1953
2/15	Committee on Disabled Employees	1940-1949
2/16	Congressional Appropriations for Power Facilities	1949-1952
2/17	Downstream Benefits(Federal Power Commission Task Force on Headwater Benefits)	1952-1953
2/18	Energy Storage	1938-1953
3/1	Foreign Correspondence	1940-1954
3/2	Foreign Correspondence	1955-1959
3/3	Gorge Powerhouse Extension Efficiency Test	1951
3/4	Judson King, National Popular Government League Correspondence	1942
3/5	King County Correspondence	1945-1951
3/6	King County Engineer re Substations, Transmissions, etc.	1949-1954

<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
3/7	E.R. Hoffman Letter to Governor Arthur B. Langlie	1953
3/8	Legislation	1938-1953
3/9	Los Angeles Power	1939-1947
3/10	Los Angeles Power	1947-1954
3/11	Missouri Valley Authority	1953
3/12	Northwest Power Shortage	1948-1953
3/13	Notebook (includes Data re Skagit Power Project Costs, Work, Bonds, Reservoir, etc.)	1939-1953
3/14	Notebook (Puget Sound Power and Light Properties, Skagit River Rail Road, Street Lighting, Skagit Transmission, Skagit Flow, Right of Way	1939-1953
3/15	Operating Cost of Household Appliances	1953
3/16	Power Planning (Includes Willis T. Batcheller, Clarence C. Dill)	1953-1954
4/1	Raver, Paul J. Interview, KEX Portland	1939
4/2	Requests, Miscellaneous	1945-1957
4/3	Ross Dam (Includes Photographs)	1948-1949
4/4	Ross Dam Curves, Discharge, Skagit Stream flow	1940-1949
4/5	Ross Dam elevation 1525	1942
4/6	Ross Dam, Report Proposed Power Tunnels	1944
4/7	Ross Dam, Powerhouse Contractor Claims	1953-1954
4/8	Rural Electrification	1938-1956
4/9	Skagit - Follow - Up Work	1953
4/10	Skagit Project (includes Photographs)	1953-1955

<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
4/11	Tacoma City Light	1939-1955
4/12	U.S. War Department District Engineer	1939-1944
4/13	Whatcom County Correspondence	1949-1959
4/14	Superintendent Correspondence	1939
4/15	Superintendent Correspondence	1940
5/1	Superintendent Correspondence	1941
5/2	Superintendent Correspondence	1942
5/3	Superintendent Correspondence	1943
5/4	Superintendent Correspondence	1944
5/5	Superintendent Correspondence	1945
5/6	Superintendent Correspondence	1946
5/7	Superintendent Correspondence	1947
5/8	Superintendent Correspondence	1948
5/9	Superintendent Correspondence	1949
6/1	Superintendent Correspondence	1950
6/2	Superintendent Correspondence (I)	1951
6/3	Superintendent Correspondence (II)	1951
6/4	Superintendent Correspondence (1)	1952
6/5	Superintendent Correspondence (II)	1952
6/6	Superintendent Correspondence (I)	1953
6/7	Superintendent Correspondence (II)	1953

## Puget Sound Power and Light Company Acquisition, 1934-1955

Container(s)	Description	Dates
Box/Folder		
6/8	Report - Consolidating Duplicating Electrical Systems in Seattle	1936
6/9	Report - Consolidating Duplicating Electrical Systems in Seattle	1936
6/10	Report - Consolidating Duplicating Electrical Systems in Seattle	1936
7/1	Puget Sound Power and Light Company - Purchase - Customer Poll	1936-1937
7/2	Puget Sound Power and Light Company - Purchase	1937-1948
7/3	Puget Sound Power and Light Company - Purchase - Proposal, Report	1934
7/4	Puget Sound Power and Light Company - Purchase	1948-1952
7/5	Puget Sound Power and Light Company - Property Purchase - Participating Power Contract	1945
7/6	Puget Sound Power and Light Company Acquisition	1950
7/7	Puget Sound Power and Light Company Acquisition	1948-1949
7/8	Puget Sound Power and Light Company Acquisition	1948
7/9	Puget Sound Power and Light Company Acquisition - Clippings	1950
7/10	Puget Sound Power and Light Company Acquisition - Proposition C - Clippings	1950
7/11	Puget Sound Power and Light Company Acquisition - Report on Power Supply	1950
7/12	Puget Sound Power and Light Company (McLaughlin) To City	1947-1950
7/13	Puget Sound Power and Light Company Power Plants, Engineers Meetings (R.W. Beck)	1949

<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
7/14	Puget Sound Power and Light Company Estimated Income and Expense Statement	1939-1940
8/1	Puget Sound Power and Light Company Plan	1934-1940
8/2	Puget Sound Power and Light Company Merger (Charts)	1939
8/3	Puget Sound Power and Light Company	1937-1945
8/4	Puget Sound Power and Light Company - Combined Billings - Tentative Order and Work Agreement	1941
8/5	Puget Sound Power and Light Company - Agreement	1942
8/6	Puget Sound Power and Light Company - Proposed Purchase by Public Utility Districts	1945
8/7	Puget Sound Power and Light Company - Buy	1944-1947
8/8	Puget Sound Power and Light Company v. Department of Public Utilities of Washington	1947
8/9	Puget Sound Power Supply	1949-1951
8/10	Puget Sound Publicity Data	1950
8/11	Puget Sound Power and Light Company	1950
8/12	Puget Sound Power and Light Company Franchises	1939-1950
8/13	Before the Department of Public Service of Washington - Division of Public Utilities	1937
8/14	Puget Sound Deal Before Agreement	1949-1950
8/15	Puget Contract - Wheeling Charges	1948-1949
8/16	Puget Sound Power and Light Company - Merger	1946-1950
8/17	Puget Sound Power and Light Company	1943-1948
8/18	Puget Sound Power and Light Company	1947



Container(s)	Description	Dates
9/1	Puget Sound Power and Light Company - Letters To and From	1949-1950
9/2	Study of Estimated Revenues from Puget's Properties in Competitive Areas	1940-1949
9/3	Puget Sound Power and Light Company - Conferences in Mayor's Office	1949-1950
9/4	Conferences with Puget (Maps Included)	1949-1950
9/5	Sale by Puget Sound Power and Light Company to City of Seattle - Pursuant to Agreement	1951
9/6	Department of Lighting - Report on Power Supply for Proposed Acquisition of Puget Sound Power and Light Properties	1950
9/7	Puget Sound Power and Light Company Acquisition - General	1952
9/8	City Light Payroll and Income Study	1949-1950
9/9	Meeting of Engineers on Power Sources of Puget Sound Power and Light Company	1949
9/10	Power Supply and Puget's Capabilities	1950
9/11	Department of Lighting - Power Supply Purchase	1950
9/12	City Light Employees	1950-1951
9/13	Puget Sound Power and Light Company Submarine Cable Ship and Employees - Photographs	1955

## Canadian Relations, 1926-1960

Primarily correspondence regarding the Skagit River, Ross dam and flooding of Canadian lands.

Container(s)	Description	Dates
9/14	British Columbia Power Commission	1955-1960
<a href="#">Box/Folder</a>		
9/15	Canada - Correspondence	1949

<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
9/16	Canada - Correspondence	1950
10/1	Canada - Correspondence	1951
10/2	Canada - Correspondence	1952
10/3	Canada - Correspondence	1952
10/4	Canada - Correspondence	1953
10/5	Canada - Correspondence	1954
10/6	Canada - Correspondence	1955
10/7	Canada - Correspondence	1956-1957
10/8	Canada - Correspondence	1958
11/1	Canada - Correspondence	1959
11/2	Canadian Lands (Maps)	1926-1946
11/3	Canadian Lands	1941-1958
11/4	Flood Rights British Columbia "A"	1950-1951
11/5	Flood Rights British Columbia "A"	1936-1951
11/6	Flood Rights British Columbia "B" (International Joint Commission)	1952
11/7	Flood Rights British Columbia "B"	1952
11/8	Flood Rights British Columbia "B"	1952
12/1	Flood Rights British Columbia "C"	1953
12/2	Flood Rights British Columbia "C"	1953
12/3	Flood Rights British Columbia Agreement British Columbia and Seattle	1951-1953

<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
12/4	Flood Rights British Columbia "D"	1933-1958
12/5	Flood Rights British Columbia "D"	1954-1957
12/6	Flood Rights British Columbia "D"	1941-1954
12/7	Flood Rights British Columbia Application for License for Ross Reservoir, Canada	1956-1958
12/8	Flood Rights British Columbia "E"	1958
12/9	Flood Rights British Columbia "E"	1948-1958
12/10	Flood Rights British Columbia "E" (Includes Photos)	1958
12/11	Flood Rights British Columbia "F"	1959
12/12	Flood Rights British Columbia "F"	1959
13/1	Flood Rights British Columbia "F"	1959
13/2	Flood Rights British Columbia "G"	1959-1960
13/3	Flood Rights British Columbia "G"	1960
13/4	Hydrography (Flooding) - Canada, International Joint Commission	1940-1944
13/5	International Joint Commission - Application to Raise the Water Level of the Skagit River	1940-1941
13/6	International Joint Commission - Application to Raise the Water Level of the Skagit River	1941
13/7	International Joint Commission - Application to Raise the Water Level of the Skagit River	1941
13/8	Hydrography (Flooding) - Canada, International Joint Commission	1945-1947
13/9	Hydrography (Flooding) - Canada, International Joint Commission	1942-1946

Container(s)	Description	Dates
13/10	Hydrography (Flooding) - Canada, International Joint Commission	1947-1950
14/1	Hydrography - Canada, International Joint Commission	1951
14/2	Hydrography - Canada, International Joint Commission Hearing	1951
14/3	Hydrography - Canada, International Joint Commission	1952
14/4	Hydrography - Canada, International Joint Commission	1953
14/5	Hydrography - Canada, International Joint Commission	1954
14/6	Hydrography - Canada, International Joint Commission	1955-1956
14/7	Hydrography - Canada, International Joint Commission	1957
14/8	Hydrography - Canada, International Joint Commission	1958
14/9	Hydrography - Canada, International Joint Commission	1958
15/1	International Joint Commission, U.S. and Canada	1954
15/2	International Joint Commission, City of Seattle - Skagit River	1958
15/3	International Joint Commission, City of Seattle	1954-1959
15/4	International Joint Commission, Libby Dam project near Libby, Montana	1954

## Reports, 1940-1959

Container(s)	Description	Dates
<a href="#">Box/Folder</a>		
15/5	Annual Report, Transmittal Correspondence	1940-1947
15/6	Annual Report Distribution	1947-1948
15/7	Annual Report Distribution	1949-1950

<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
15/8	Annual Report Distribution	1951-1953
15/9	Annual Report Distribution	1954-1955
15/10	Annual Report Distribution	1956
15/11	Annual Report Distribution	1957
15/12	Annual Report, Transmittal Correspondence	1958-1959
15/13	Annual Report to Mayor	1958-1959
15/14	Accounting Division Report	1959
15/15	Appliance Division Report, Monthly	1955-1959
15/16	Appliance Division Report, Yearly	1949-1959
15/17	Commercial Wiring Division Report, Yearly	1940-1946
16/1	A.C. Tyler Report, Monthly	1942-1958
16/2	A.C. Tyler Report, Yearly	1942-1958
16/3	Communications and Relay section	1955
16/4	Contracts in Progress, Reports	1951-1957
16/5	Contracts in Progress, Reports	1957-1959
16/6	Contracts in Progress, Reports (i)	1957-1959
16/7	Contracts in Progress, Reports (ii)	1957-1959
16/8	Credit Division, Reports	1948
16/9	Currier, Dana, Reports	1940
16/10	Division Reports	1954-1959
16/11	Inside Construction Division Reports	1953-1958

Container(s)	Description	Dates
16/12	Inside Construction Division Reports	1953-1958
16/13	Inside Construction Division Reports	1953-1958
16/14	Line Division Reports, Monthly	1953
16/15	Line Division Reports, Monthly	1953-1955
17/1	Line Division Reports, Monthly	1956-1958
17/2	Line Division Reports, Monthly	1959
17/3	Line Division Reports, Yearly	1953-1956
17/4	Meter Division Reports, Monthly	1952-1953
17/5	Meter Division Reports, Monthly	1954-1957
17/6	Meter Division Reports, Monthly	1957-1959
17/7	Meter Division Reports, Yearly	1958-1959

## Paul J. Raver, 1954-1960

Container(s)	Description	Dates
<b>Box/Folder</b>		
17/8	Superintendent, Correspondence (I)	1954
17/9	Superintendent, Correspondence (II)	1954
17/10	Superintendent, Correspondence (I)	1955
17/11	Superintendent, Correspondence (II)	1955
18/1	Superintendent, Correspondence (I)	1956
18/2	Superintendent, Correspondence (II)	1956
18/3	Alcoa	1955-1956

Container(s)	Description	Dates
18/4	Box Canyon	1958-1960
18/5	Box Canyon	1960-1961
18/6	Census Information	1955
18/7	City Light - Hydro Plant Resources	1955
18/8	Washington State Power Commission	1954
18/9	Washington State Power Commission	1955-1957

### John M. Nelson, 1953-1980

Container(s)	Description	Dates
<a href="#">Box/Folder</a>		
18/10	Arterial Undergrounding - General	1967-1972
18/11	Arterial Undergrounding - General	1967-1972
18/12	Boundary Project and land Exchange	1968-1970
19/1	Box Canyon Dam Project	1965-1966
19/2	Box Canyon Dam Project - Analysis of Costs	1960-1966
19/3	Box Canyon Dam Project - Contract	1963
19/4	Box Canyon Dam Project	1957-1958
19/5	Box Canyon Dam Project	1958
19/6	Box Canyon Dam Project - Contracts	1962
19/7	Box Canyon Dam Project - Contracts	1964
19/8	Box Canyon Dam Project - Contract - Public Utility District Pend Oreille County	1966-1967

<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
19/9	Box Canyon Dam Project - Plant Capability Data	1956-1965
19/10	Box Canyon Dam Project - Contract - Power sale	1962-1966
19/11	Box Canyon Dam Project - Costs	1957-1966
20/1	Box Canyon Dam Project - Correspondence and Data	1954-1955
20/2	Box Canyon Dam Project - Estimated Power Costs	1955-1965
20/3	Box Canyon Dam Project - Insurance Matters	1955
20/4	Box Canyon Dam Project - Operation	1957-1965
20/5	Box Canyon Dam Project - Operation	1957-1965
20/6	Box Canyon Dam Project - Operation	1956-1958
20/7	Box Canyon Dam Project - Contract - Public Utility District Pend Oreille County	1952-1956
20/8	Cost Reduction - City Light	1970-1972
20/9	Current Insurance Data - Box Canyon Dam Project	1965
20/10	Doces - Tukwila Property	1967-1968
20/11	Federal Power Commission Forms and Correspondence	1960-1966
21/1	Information and Inquiries - Lands	1967
21/2	North Cascades Conservation Council - Federal Power Commission	1967-1970
21/3	Pipelines	1965-1966
21/4	Property, SE Corner Third and Madison	1967-1970
21/5	Public Speaking Course	1966-1973
21/6	Scenic Rivers - North Cascades	1969-1972



Container(s)	Description	Dates
21/7	Schools - Pend Oreille County	1962-1972
21/8	Seattle Area Industrial Council	1970-1972
21/9	Skagit -Logging, Fish Passages. Salmon Research, etc	1950-1964
21/10	Skagit -Logging, Tours	1972
21/11	Speeches and Talks	1953-1980
21/12	Sullivan Creek (Lake) Project, Public Utility District Pend Oreille County	1965-1969
21/13	Union Negotiation - International Brotherhood of Electrical Workers	1967-1962

## Gordon Vickery, 1951-1981

Container(s)	Description	Dates
<a href="#">Box/Folder</a>		
22/1	Account Change Fee	1978-1980
22/2	Accounting and Finance Division Operation Review	1975-1976
22/3	Activities - General Employees	1972-1973
22/4	Affirmative Action	1978-1979
22/5	Affirmative Action - General	1978-1979
22/6	Affirmative Action - Citizens Advisory Committee	1972
22/7	Air Pollution	1979
22/8	Appliance Service	1975-1979
22/9	Alaskan Way Viaduct Accident	1975-1979
22/10	Arboretum Street Lights	1977

Container(s)	Description	Dates
22/11	Art Commission	1974-1977
22/12	Arterial Street Lighting	1977-1978
22/13	Atomic Industrial Forum	1975-1979
22/14	Automated inventory System	1977-1978
22/15	Average Cost vs. Long Range Incremental Costs	1978
22/16	Board of Public Works Ordinance	1977-1979
22/17	Board of Public Works - Women and Minority Enterprise - Specific Action	1979
22/18	Bond Ordinance	1977
22/19	Bonneville Power Administration - Correspondence - Allocation	1976-1978
22/20	Bonneville Power Administration - Preference Customers - Allocation	1976-1977
22/21	Bonneville Power Administration - Preference Customers - Allocation	1979-1980
22/22	Bonneville Power Administration - Correspondence - Environmental Impact Statement	1976-1978
22/23	Bonneville Power Administration - Role Environmental Impact Statement - Meeting Reports	1977
22/24	Bonneville Power Administration - Sales to Los Angeles and Others	1963-1977
22/25	Bonneville Power Administration - Wholesale Price Increase Correspondence	1978
22/26	Bonneville Power Administration - Wholesale Price Increase Correspondence	1979
22/27	Boundary Unit 51 Repairs	1977
22/28	Box canyon - Power Contract - Hydro Plant	1975-1978

<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
22/29	Briefing Leaders	1976-1978
23/1	Budget Transfers (Surcharge) Ordinance	1977-1977
23/2	Cable TV	1973
23/3	Capital Improvement Policy Plan	1977
23/4	Capital Improvement Policy Plan	1978
23/5	Capital Improvement Policy Plan	1978
23/6	Capital Improvement Policy Plan	1978
23/7	Capital Improvement Policy Plan	1979
23/8	Capital Improvement Policy Plan	1979
23/9	Capital Improvement Policy Plan	1979
23/10	Capital Improvement Policy Plan - Budget	1979-1980
23/11	Career Development Program	1975-1978
23/12	Centralia - Contract	1969
23/13	Centralia Project - Fish and Game Agreements	1978-1979
23/14	Centralia Steam Plant	1972-1978
23/15	Charter Amendment	1975-1978
23/16	Charter Amendment	1975-1978
23/17	City Council	1976-1977
23/18	City Council	1976-1977
23/19	City Energy Office	1974-1978
23/20	City Procurement Contracting Report	1979

<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
24/1	City Procurement Contracting Study	1979
24/2	Combined Billing Project	1974-1977
24/3	Community Affairs	1975-1976
24/4	Community Service Centers	1977-1980
24/5	Company Store	1977
24/6	Conservation and Generation Planning Resolution # 26045 (draft)	1979
24/7	Conservation, 4 Positions	1976-1978
24/8	Conservation Materials, Sale of	1978
24/9	Conservation Steering Committee	1978-1979
24/10	Consumer Services and Marketing Division - Contingency Plan for Work Stoppage	1975-1978
24/11	Consumer Services	1978-1979
24/12	Contract Study	1975
24/13	Conversions to Electric Heat	1979
24/14	Coopers - Lybrand Report - Seattle City Light	1973-1976
24/15	Coopers - Lybrand - Advisory Committee	1973-1980
24/16	Correspondence - City Departments	1976-1977
24/17	Credit Operations	1977
24/18	Current Diversion	1978
24/19	Curtailment Plan / Conservation	1976-1977
24/20	Customer Complaint Handling	1978-1979

<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
24/21	Customer Emergency Services	1976
24/22	Customer Information System (CIS) - Consumer Services and Marketing Division	1972-1974
24/23	Customer Information System (CIS) - Development Project	1974-1979
24/24	Customer Information System (CIS) - Development Project	1974-1979
24/25	Customer Information System (CIS) - Operational Review	1977-1979
24/26	Customer Information System (CIS) - Operational Review - Correspondence	1977
24/27	Customer Information System (CIS) - Operational Review - Studies	1977
24/28	Customer Information System (CIS) - Operational Task Force - Minutes	1977
25/1	Customer Service and Marketing Division	1976-1977
25/2	Devil's Park Aerial Snow Marker	1975
25/3	Distribution Division	1974
25/4	Distribution Division	1976-1979
25/5	Eagon Request for Information - CL Activities 1969 to Present	1976-1977
25/6	The Eleven Member Committee	1974-1976
25/7	Employment procedures and Information	1969-1974
25/8	Department of Energy	1979
25/9	Energy 1990	1978
25/10	Energy 1990	1975-1978
25/11	Energy 1990 - Citizens Advisory Committee	1975-1978

<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
25/12	Exempt Positions	1973-1977
25/13	Facilities Planning - Office Standards	1976-1979
25/14	Facilities Planning - Substation Retirement Program	1977
25/15	Facilities Planning Committee	1974-1977
25/16	Facilities Planning Committee	1974-1977
25/17	Flood - Cedar River - Maple Valley	1975-1977
25/18	Forecasting	1978
25/19	Gasoline Conservation Program	1978-1977
25/20	General Atomic Company	1977
25/21	Hanford Assignment Agreement	1977
25/22	Hanford Assignment Agreement	1977
25/23	Health and Safety Meetings	1973
26/1	High Temperature Gas Cooled Reactor Steam Cycle	1977-1979
26/2	Information for Council Member Jeanette Williams	1977
26/3	Insurance (Bonding)	1972-1973
26/4	Joint Advisory Apprenticeship Committee	1973-1978
26/5	Joint Ownership - Poles	1951-1978
26/6	Kiket Island Disposal	1976
26/7	Lake Union Lease Renewal	1977
26/8	Lakewood Local Improvement District, Metro, Utility Poles	1972-1978
26/9	Land Re-Use - Lighting Department Ad Hoc Committee	1973-1976

<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
26/10	Lighting Employees Air Problems (LEAP) -Suggestions	1973-1977
26/11	Legislation	1977
26/12	Legislation	1978
26/13	Low Income Elderly Insulation Program	1977
26/14	Management Benefits Package	1974-1976
26/15	Management Planning and Evaluation Audit	1975-1977
26/16	Management Planning and Evaluation Audit - Arterial Underground Design Audit	1977
26/17	Management Review Committee	1973-1977
26/18	Management Review Committee - Charter	1975
26/19	Management Review Committee - Management Study	1976
26/20	Management Review Committee - 1977 Appropriation Carryovers	1978
26/21	Management Review Committee - Organizational Study Request	1975
26/22	Management Review Committee - Management Planning and Evaluation Booklet	1975
26/23	Management Review Committee - Power Management	1979
26/24	Management Reporting System - Orientation Engineering Division	1975
26/25	Management Reporting System - Phase Two	1975-1976
26/26	Matthews Beach Substation Sale	1977-1978
26/27	Mayor - Correspondence	1977
26/28	Mayor - Draft Resolution - Regional Energy Program	1978

<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
26/29	Mayor - Transition - Royer	1977-1978
26/30	Mayor 's Reorganization Project	1979
26/31	Mid Columbia Hourly Coordination Agreement	1979-1978
26/32	Councilman John Miller	1976
26/33	National Advisory Council on Research in Energy Conservation	1974-1977
26/34	New Office of Management and Budget Administration	1978
26/35	Newhalem Campground	1975
26/36	Newhalem Historic Preservation	1976
27/1	Odessa Brown Clinic	1978
27/2	Office of Community Relations - Workload Forecast	1978
27/3	Office of Management and Budget	1976-1978
27/4	Office of Policy and Planning - Agenda	1974-1979
27/5	Office of Policy and Planning - Citizen Participation Questionnaire	1976-1977
27/6	Operation Cascade	1975
27/7	Operation Cascade - Environmental Impact Statement	1974-1975
27/8	Operation Cascade - Historical Site	1970-1977
27/9	Operation Cascade - Meetings	1972-1977
27/10	Ordinance 106416 - Compliance With	1978
27/11	Organization Consultants of the Northwest	1974-1978
27/12	Out of Sight Citizens Advisory Committee	1972-1973
27/13	Overhead / Underground Wiring	1973-1974



<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
27/14	Pacific Northwest Construction Consumer Council	1974-1975
27/15	Pacific Northwest Construction Agreement - Amendatory Agreement 14	1977
27/16	Palatine Substation Sale	1977-1978
27/17	Planned Outage Procedures	1975
27/18	Policy Advisory Committee	1972-1973
27/19	Policy Advisory Committee	1973-1975
27/20	Portland Lawsuit	1977-1979
27/21	Portland Lawsuit - Intervention Against BPA	1978-1979
27/22	Power Management	1972-1978
27/23	Price, Waterhouse Audits and Reports	1976-1979
27/24	Project Weathervane	1975-1976
27/25	Public Records	1973-1979
27/26	Radio Interference Investigations	1977-1979
27/27	Rainier Substation Sale	1977
27/28	Rate Increase Advisory Committee	1974-1977
27/29	Rate Ordinance Veto	1977
27/30	Renton Patrol Headquarters Sale	1978
27/31	Reorganization	1977-1978
27/32	Reorganization	1978
27/33	Richmond Beach Substation Sale	1977
28/1	Safety	1976-1977

<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
28/2	Ad Hoc Safety Committee	1978-1979
28/3	Seafirst Building - Alternative Services	1978-1979
28/4	Seattle Chamber of Commerce - Membership	1977
28/5	Seattle Chamber of Commerce	1978-1979
28/6	Seattle 2000 Commission Workbook	1972-1975
28/7	Skagit - Facilities for Employees	1974
28/8	Skagit River New License	1977
28/9	Skagit Tours	1972-1974
28/10	Skagit Tours	1974-1979
28/11	Skagit Tours/Trips	1976
28/12	Skagit Tours/Trips	1976-1977
28/13	Skagit Tours Season Report	1977
28/14	Spares Inventory System	1977-1978
28/15	Speakers Bureau	1976-1977
28/16	Speeches and Talks	1975
28/17	State Energy Office Contract	1977
28/18	State Legislation	1979
28/19	State Legislation	1979
28/20	Strike, City Light - Correspondence With Union Local 77	1975-1976
28/21	Strike, City Light - Manpower Staffing	1975-1976
28/22	Strike, City Light - Miscellaneous	1975-1976

<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
28/23	Strike, City Light - Picketing City Light	1975-1976
28/24	Strike, City Light - Public Response	1975-1976
28/25	Strike, City Light - Replacement Costs	1975-1976
28/26	Strike, City Light - Return to Work Procedures	1976
28/27	Strike, City Light - Work Stoppage Procedures	1975-1976
28/28	Street Lighting	1977-1978
28/29	Street Light Turn-Off program	1977-1978
28/30	Surcharge	1977
28/31	Surcharge	1977
28/32	Surcharge - Adjustment - August and September	1977
28/33	Surcharge - Adjustment - October and November	1977
29/1	Surcharge - Handouts - AA Bond	1975
29/2	Surcharge - Handouts - Forecast/Actual	1976-1977
29/3	Surcharge - Handouts - Hanford Assignment	1977
29/4	Surcharge - Handouts - Rate Comparison	1977
29/5	Surcharge - Handouts - Residential Consumption Comparison	1977
29/6	Surcharge - Final (Drought) Proposal	1977
29/7	System Conditions Report	1975-1976
29/8	System Conditions Report	1975-1976
29/9	Thermographic Flyover	1978
29/10	Thermometer - Conservation	1977

Container(s)	Description	Dates
29/11	Time Spent With Other Entities Report	1978-1980
29/12	Transmission Line Right of Way Project	1977
29/13	Tukwila Property Sale	1974-1977
29/14	Union Center, UNICO	1955-1981
29/15	Union - Local 17 - International Brotherhood of Electrical Workers (IBEW) - Negotiations	1967-1972
29/16	Union - Local 17 - International Brotherhood of Electrical Workers (IBEW) - Grievance - Senior Meter Readers	1974-1975
29/17	Union - Local 17 - International Brotherhood of Electrical Workers (IBEW) - Grievances	1973-1980
29/18	Union - Local 77 - Contract Agreement	1977
29/19	Union - Local 77 - Contract and Grievances	1976-1979
29/20	Volunteer Fire Department	1979
29/21	Wall Insulation Retrofit	1977-1979
29/22	Water Meter Insulation Study	1977
29/23	Whatcom County	1975-1976
29/24	Window Insulation	1979

## Ross Dam, 1961-1998

Container(s)	Description	Dates
<b>Box/Folder</b>		
29/25	Ross Dam - Addition	1970
29/26	Ross Dam - Project	1961-1980
29/27	Ross Dam - Ray Williston Address	1970

<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
29/28	Ross Dam - October 1970	1970
29/29	Ross Dam - November 1970	1970
29/30	Ross Dam - December 1970	1970
29/31	Ross Dam	1970
29/32	Ross Dam	1970
29/33	Ross Dam	1970
30/1	Ross High Dam	1971
30/2	Ross High Dam	1971
30/3	Ross High Dam	1971
30/4	Ross High Dam	1971
30/5	Ross High Dam	1971
30/6	Ross High Dam	1971
30/7	Ross High Dam	1971
30/8	Ross High Dam	1971
30/9	Ross High Dam	1971
30/10	Ross High Dam	1972
30/11	Ross High Dam	1972
30/12	Ross High Dam	1972
30/13	Ross High Dam	1973
30/14	Ross High Dam	1969-1972
30/15	Ross High Dam	1971-1973

<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
30/16	Ross High Dam	1971-1974
30/17	Ross High Dam	1977-1979
30/18	Ross High Dam	1980
30/19	Ross High Dam	1980-1981
31/1	Ross High Dam	1977
31/2	Ross High Dam	1977-1978
31/3	Ross High Dam	1977-1978
31/4	Ross High Dam - Chronological	1982
31/5	Ross High Dam - Chronological	1982
31/6	Ross High Dam - Chronological	1982
31/7	Ross High Dam	1998
31/8	Ross High Dam - Application for Major License	1979
31/9	Ross High Dam - City Light Application Procedures	1969-1973
31/10	Ross High Dam - Miscellaneous	1977
31/11	Ross High Dam - International Briefing Packet	1967-1982
31/12	Ross High Dam - Canada Response	1971-1974
31/13	Ross High Dam - CIP Budget Report	1982
31/14	Ross High Dam - City Council Meeting	1972
31/15	Ross High Dam - Community Contacts	1972
31/16	Ross High Dam - Correspondence	1972
31/17	Ross High Dam - Cost of Damages	1970-1976

Container(s)	Description	Dates
31/18	Ross High Dam - Downstream Temperature Effects	1980
31/19	Ross High Dam - Ecological Commission	1971
31/20	Ross High Dam - Ecological Commission	1971
31/21	Ross High Dam - Environmental Effects	1969-1970
31/22	Ross High Dam - Draft Environmental Impact statement	1973
31/23	Ross High Dam - Environmental Matters	1979-1984
31/24	Ross High Dam - Federal Power Commission	1974
32/1	Ross High Dam - Federal Power Commission - Hearing Details	1972-1973
32/2	Ross High Dam - Federal Power Commission - Correspondence	1971-1973
32/3	Ross High Dam - Federal Power Commission - Staff Time Extension	1973
32/4	Ross High Dam - Federal Power Commission - Staff Time Extension	1974
32/5	Ross High Dam - Federal Power Commission - Testimony	1974
32/6	Ross High Dam - Federal Power Commission - Testimony	1974
32/7	Ross High Dam - Federal Power Commission - Resolution 25527	1977
32/8	Ross High Dam - Flood Control - Discharge and Dissolved Gas Data	1972-1977
32/9	Ross High Dam - Flooding - Special Council - C. Francis Murphy	1970-1974
32/10	Ross High Dam - Hand Out - Project Description - 1971	1971
32/11	Ross High Dam - International Joint Commission	1977-1984

<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
32/12	Ross High Dam - International Joint Commission - Consultive Group Documents	1977-1981
32/13	Ross High Dam - International Joint Commission - Consultive Group Documents	1983-1984
32/14	Ross High Dam - International Joint Commission - Presentations - Pros and Cons	1954-1971
32/15	Ross High Dam - International Joint Commission - Reports	1982
32/16	Ross High Dam - International Joint Commission	1977-1984
32/17	Ross High Dam - Kootenai Diversion	1978
32/18	Ross High Dam - McCarty Legal Memos	1972
32/19	Ross High Dam - March 31 Council Meeting	1972
32/20	Ross High Dam - Meeting Outline	1972
32/21	Ross High Dam - Miscellaneous	1981-1983
32/22	Ross High Dam - Mitigation Plan - Study	1978-1980
33/1	Ross High Dam - Motions	1976
33/2	Ross High Dam - Frank Murphy	1974
33/3	Ross High Dam - Power Needs	1972
33/4	Ross High Dam - Power Supply	1970-1973
33/5	Ross High Dam - Power Supply and Economics	1970-1972
33/6	Ross High Dam - Refill	1975-1980
33/7	Ross High Dam - Royer Contract	1981-1984
33/8	Ross High Dam - Seattle Opening Remarks to Consultative Group	1982



Container(s)	Description	Dates
33/9	Ross High Dam - Skagit Agreements - Proposal - Negotiations	1982-1983
33/10	Ross High Dam - Skagit Agreements - Proposal - Negotiations	1982-1983
33/11	Ross High Dam - State Department	1973
33/12	Ross High Dam - Stikine - Iskut	1982
33/13	Ross High Dam - Water Pollution - Permit Request	1971-1974
33/14	Ross High Dam - Water Pollution - Permit Request	1971-1974

## Robert Murray and Joseph Recchi, 1975-1985

Container(s)	Description	Dates
<a href="#">Box/Folder</a>		
33/15	Affirmative Action - General	1979-1983
33/16	Affirmative Action - Goal Setting	1980-1983
33/17	Affirmative Action - Work Plan	1983-1984
33/18	Airhart, Gladys - City Light Black Employees Association	1984
33/19	Anticipated CETA Public Service Employment	1977-1981
34/1	Apprenticeship Program	1978-1981
34/2	Apprenticeship Program	1978-1981
34/3	Apprenticeship Program	1981-1982
34/4	Arboretum	1980-1981
34/5	Arthur Andersen - Audit - Materials and Salvage	1983
34/6	Biomass Grant Awards	1972-1984

<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
34/7	Board of Public Works - Cost Sharing for Utility Relocations - Includes Diagrams	1979-1981
34/8	Bonneville Power Administration	1982
34/9	Bonneville Power Administration - Long Term Conservation Contracts	1981-1983
34/10	Bonneville Power Administration - Long Term Conservation Contracts	1981-1983
34/11	Bonneville Power Administration - Solar Water Heating Pilot program	1980
34/12	Capital Improvement Program	1980
34/13	Capital Improvement Program	1980
34/14	Capital Improvement Program	1980
34/15	Cedar Falls - Katherine Flechner Correspondence	1980
34/16	Cedar Falls - Cedar River Water Rights and Instream Flow	1984
34/17	Cedar Falls - Morse Lake Project	1981-1982
34/18	Cedar Falls - Morse Lake Project	1982
34/19	Cedar Falls - Morse Lake Project	1981-1983
34/20	Cedar Falls - Morse Lake Project - Environmental Impact Statement Alternatives	1983
34/21	Cedar Falls and Tolt River Projects - Superintendents Meeting	1983
34/22	Cedar River - Board of Planning System Ordinance	1983-1985
34/23	Cedar River - Watershed - Oil and Gas Lease	1982
34/24	Cedar River - Watershed - Oil and Gas Lease	1982
34/25	Centralia - Miscellaneous Correspondence	1973-1983

<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
34/25	Cedar River - Watershed - Oil and Gas Lease	1982-1984
34/26	Centralia - Miscellaneous Correspondence	1973-1983
35/1	Citizens Rate Advisory Committee - 1981 Rate Increase	1979-1982
35/2	Citizens Rate Advisory Committee - 1982 Rate Increase	1981-1982
35/3	Citizens Rate Advisory Committee - Charter (Proposed)	1980
35/4	Citizens Rate Advisory Committee - General	1977-1980
35/5	Citizens Rate Advisory Committee - Gradualism	1980
35/6	Citizens Rate Advisory Committee - Meetings - Summary Minutes	1980-1981
35/7	Citizens Rate Advisory Committee - Meetings - Policy for Conservation Program Expenditures	1979
35/8	Citizens Rate Advisory Committee - Revelle's Proposed Rate Resolution	1979-1980
35/9	Citizens Rate Advisory Committee - Public Utility Regulatory Policy Act standards	1980
35/10	Citizens Rate Advisory Committee - Revenue Requirements Analysis	1980
35/11	Citizens Rate Advisory Committee - Washington Public Power Supply Bonds	1979
35/12	Citizens Rate Advisory Committee - 1980 Rate Increase	1980
35/13	Citizens Rate Advisory Committee - Washington Public Power Supply Study	1979
35/14	City Annual Energy plan	1982
35/15	City Fair	1979-1980
35/16	City Personnel Ad Hoc Committee	1979-1980

<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
35/17	Columbia Basin - Interior Department Correspondence	1979-1980
35/18	Comprehensive Community Energy Management Project	1979-1981
35/19	Cogeneration information	1979-1981
35/20	Conservation Information	1979-1981
35/21	City Light - Consultant Report - Policy	1979-1979
35/22	City Light - Consultant Report - Policy	1980
35/23	Copper Creek Project	1975-1980
35/24	Copper Creek- Bald Eagle Studies	1980
35/25	Copper Creek- Citizens Advisory Committee	1980
35/26	Copper Creek- Dam Resolution	1980
35/27	Copper Creek- Drilling	1978-1980
35/28	Copper Creek- Environmental impact Statement - Consultants Contract	1975-1980
35/29	Copper Creek- Dam Project Information	1978-1980
35/30	Copper Creek- Newsletters and Interim Reports	1978-1979
35/31	Copper Creek- Public Involvement in Environmental Impact Studies	1980
35/32	Copper Creek- Schedules	1980
35/33	Creston - Project	1982
35/34	Creston - Bechtel Site Plan	1980
35/35	Creston - Bechtel Baseline Schedule	1980
35/36	Creston - Executive Briefings	1980-1983

<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
35/37	Creston - Correspondence - City Council - Mayor	1980-1983
35/38	Creston - Coal Fired Production	1981
35/39	Creston - Copper Creek	1980-1981
35/40	Creston - Miscellaneous Correspondence	1980-1982
35/41	Creston - Dedication Ceremony - Nelson Substation	1982
35/42	Creston - Description - Introduction	1980
35/43	Creston - Fording Coal Export Power Project	1980
35/44	Creston - Gibson - Yapp Reports	1981
35/45	Creston - In - House Memos	1980-1983
35/46	Creston - Letter of Agreement	1980-1983
36/1	Creston - Media	1980-1983
36/2	Creston - Nelson Substation	1978-1980
36/3	Creston - Order of Magnitude Statement	1980
36/4	Creston - Project Analysis	1980
36/5	Creston - Public Hearings	1980-1982
36/6	Creston - Schedules	1981-1983
36/7	Creston - Steering Committee	1983
36/8	Creston - Transmission	1980
36/9	Current Diversion Video Production - Customer Service	1984
36/10	Damnation Creek Project	1981-1982
36/11	Division Goals and Objectives	1980

<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
36/12	Diobsud Creek	1981-1984
36/13	Drought Weekly Reports	1977-1981
36/14	Energy and Man's Environment	1979-1980
36/15	Energy Cabinet	1981
36/16	Energy Office Ordinance	1978-1981
36/17	Excessive Absenteeism	1981-1982
36/18	Executive Work Program	1980
36/19	Exhibits - Deposition of Robert H. Murray Regarding Rates	1981
36/20	Exhibits - Deposition of Robert H. Murray Regarding Rates	1981
36/21	Facilities Planning - Conservation and Solar	1978-1981
36/22	Facilities Planning - Fire Code	1981
36/23	Facilities Planning - North / South Service Center Remodel	1980-1981
36/24	Facilities Planning - Parking Policy	1975-1981
36/25	Facilities Planning - Solar Art	1980
36/26	Facilities Planning - Water Department, Administrative Services Leases	1979-1981
36/27	Federal Grants for Conservation	1977-1980
36/28	Labor Reductions	1983
36/29	Ford Foundation Report	1980
36/30	Fuel Reduction	1979-1980
36/31	Jack Fuller Contract (Consultant)	1979
36/32	Generation Projects - Status and Schedules	1980

<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
36/33	Generation Projects - Energy Planning	1980
37/1	Go 'N' Joy / Post Intelligencer Allegations	1979-1981
37/2	Go 'N' Joy / Post Intelligencer Allegations	1979-1981
37/3	The Highlands	1979-1982
37/4	Hiring Freeze	1982
37/5	Home Heating Energy Vendor Agreement	1981
37/6	Information Gathering Agreement	1980
37/7	Insulation Demonstration Program	1980
37/8	Interstate 90 Project	1979
37/9	Landsburg Fish Hatchery and Land Use Agreement - Legal	1979-1982
37/10	Legislative Session	1983-1984
37/11	Lighting Rebate Program	1978-1980
37/12	Load Curtailment Plans	1979
37/13	Load Curtailment Plans	1979-1980
37/14	Load Curtailment Plans	1979-1980
37/15	Load Curtailment Plans	1980
37/16	Long Range Planning Model for Conservation	1981
37/17	Management Study - City Light - Comprehensive Management Study	1979-1980
37/18	Management Study - City Light - Executive Team Tasks	1979-1980
37/19	Management Study - City Light	1979-1980
37/20	Management Study - City Light	1981

<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
37/21	Management Study - City Light	1981
37/22	Management Study - City Light - Review	1981
37/23	Management Study - City Light - Review	1981
37/24	Management Study - City Light - Review	1981
37/25	Mayor's Cabinet Retreat	1982
37/26	Mayor's Employee and Executive Development	1982-1983
38/1	Mayor's Policy Planning	1981-1982
38/2	Mayor's Reporting System	1980
38/3	Mayor's Reorganization - Weatherization Committee	1980
38/4	Memorandum of Agreement - City Energy Office	1980-1981
38/5	Metro Bus Pass Program	1978-1982
38/6	Robert Murray - Acceptance of Resignation	1980
38/7	Robert Murray - Confirmation	1978-1979
38/8	Robert Murray - Confirmation - Oath of Office	1979
38/9	Robert Murray - Confirmation - Oath of Office	1979
38/10	Robert Murray - Confirmation - Oath of Office	1979
38/11	Robert Murray - Request for Information, Special tasks	1979-1980
38/12	Robert Murray - Transition	1978-1979
38/13	Robert Murray - Transition	1978-1979
38/14	Robert Murray - Transition	1978-1979
38/15	National Urban Fellows	1980-1981



<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
38/16	Northwestern Industries - Load Requests	1980
38/17	Northwest Regional Environmental Journal	1980
38/18	Objectives Exercise Meeting	1980
38/19	Olympic Building	1981
38/20	PCB Annual Report	1979
38/21	PCB in Light Fixtures	1979
38/22	PCB Miscellaneous	1980-1982
38/23	Policy Planning	1980
38/24	Policy Planning - Agenda	1982-1983
38/25	Policy Planning - Agenda	1982-1985
39/1	Power Purchase and Sale Contract - Seattle, Tacoma and Columbia Basin	1979-1981
39/2	President Reagan's Budget Reductions	1981
39/3	Price Waterhouse Audits, Reports	1980-1981
39/4	Project HIRE	1981-1983
39/5	Property Management	1979-1980
39/6	Public Utility Regulation Policy Act (PURPA) - Section 111 - Cost of Service	1979-1980
39/7	Public Utility Regulation Policy Act (PURPA) - General	1979-1980
39/8	Public Utility Regulation Policy Act (PURPA) - Hearings	1979
39/9	Public Utility Regulation Policy Act (PURPA) - Section 111 - Declining Block Rates	1979-1980

<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
39/10	Public Utility Regulation Policy Act (PURPA) - Section 111 - Interruptible Rates	1981
39/11	Public Utility Regulation Policy Act (PURPA) - Section 111	1980
39/12	Public Utility Regulation Policy Act (PURPA) - Section 111	1980-1981
39/13	Public Utility Regulation Policy Act (PURPA) - Section 114 - Life Line Rates	1980
39/14	Public Utility Regulation Policy Act (PURPA) - Section 210 - Small Power Production Facility	1980-1981
39/15	Public Utility Regulation Policy Act (PURPA) - Section 210 - Small Power Production Facility	1981-1983
39/16	Rate Increase	1980
39/17	Rate Increase - 1982	1980-1982
39/18	Rate Increase	1981-1982
39/19	Rate Increase	1982
39/20	Rate Increase - Public Comments	1980-1982
39/21	Electric Rate - Ordinance	1980-1982
39/22	Rate Increase - Ordinance - City Council Review	1981-1982
39/23	Rate Increase - Mayor's Recommendation to City Council	1981-1982
39/24	Rate Increase - Policy Issues	1982
39/25	Rate Increase - Schedule	1982
39/26	Rate Policy Resolution	1980-1981
39/27	Reorganization Project - Second Phase	1979
39/28	Revenue Requirements'	1982

Container(s)	Description	Dates
39/29	Seasonal Rates	undated
39/30	Seattle's Energy Policies	1980
39/31	Seattle's Energy Policies	1981
39/32	Service Voltage Reduction	1980
39/33	Solar Siting Survey	1978-1981
39/34	South Columbia Basin - Federal Energy Regulatory Commission License	1980
40/1	Southwest Suburban Sewer District	1981
40/2	State Auditor	1980-1981
40/3	State Auditor - Recommendations	1981-1982
40/4	Superintendent Recruitment	1980-1981
40/5	Superintendent Staff Meeting - Agenda and Notes	1980-1981
40/6	Superintendent's and Directors' Staff Meeting	1979-1981
40/7	Superintendent's and Directors' Staff Meeting	1979-1981
40/8	Superintendent's Staff Meeting Minutes	1982
40/9	Technology Generation	1979
40/10	Technology Generation - Citizen Letter	1979
40/11	Technology Generation -Geothermal Report - C. Girard Davidson	1979
40/12	Testing and Leasing	1980
40/13	Transitional Task Force	1980
40/14	Women and Minority Business Enterprise (WMBE)	1980

Container(s)	Description	Dates
40/15	Women and Minority Business Enterprise (WMBE)	1980

## Randall Hardy, 1981-1989

Container(s)	Description	Dates
Box/Folder		
40/16	Consultant Selection Committee	1989
40/17	Consulting Service Contracts - Official Documents	1989
40/18	Customer Correspondence	1981-1985
40/19	Complaints - Customers, etc	1984-1985
40/20	Complaints - Customers, etc	1984-1985
40/21	Meetings	1985

## Roberta Bradley and Gary Zarker, 1988-2005

Arranged by code filing system

Container(s)	Description	Dates
Box/Folder		
40/22	Directors' Staff Meetings - January - June	1999
40/23	Directors' Staff Meetings - July - December	1999
40/24	Directors' Staff Meetings - July - December	2000
40/25	Directors' Staff Meetings - January - June	2001
40/26	Directors' Staff Meetings	2002
40/27	Directors' Staff Meetings	2004
41/1	Executive Team Meetings - January - June	1999

<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
41/2	Executive Team Meetings - July - December	1999
41/3	Executive Team Meetings - January - June	2000
41/4	Executive Team Meetings - July - December	2000
41/5	Executive Team Meetings - January - June	2001
41/6	Executive Team Meetings - July - December	2001
41/7	Executive Team Meetings	2002
41/8	Women and Minority Businesses (WMBE)	1993-1996
41/9	Outages	1992-1993
41/10	Third and Cedar Outage	1993-1994
41/11	Executive Team Meetings	2003
41/12	Executive Team Meetings	2004
41/13	Executive Team Retreat	1995
41/14	Executive Team Retreat	1993
41/15	Executive Team Retreat	1994
41/16	Executive Team Retreat	2004
41/17	Executive Team Retreat	2004
41/18	Executive Team Workshops	1999-2000
41/19	Mission / Vision Statements	1993-1995
41/20	Accountability Agreement	1995-1996
41/21	Accountability Agreement	1995-1996
41/22	Accountability Agreement	1996

<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
42/1	Annual Reports	1993-1997
42/2	Awards / Programs	1992-1997
42/3	Diversity	1993-1996
42/4	Guns / Weapons Brochure	1993-1994
42/5	Nepotism policy	1992-1997
42/6	Night Shift	1992-1993
42/7	Performance Evaluations	1992-1998
42/8	Retail Wheeling	1995-1996
42/9	All Employee Memos	1992
42/10	All Employee Memos	1993
42/11	All Employee Memos	1994-1995
42/12	All Employee Memos	1996-1997
42/13	All Employee Memos	1998-1999
42/14	All Employee Memos	2001-2002
42/15	Problem Solving	1993
42/16	Layoffs / Abrogation's	1991-1997
42/17	Memoranda of Agreement (MOA)	1996-2003
42/18	Productivity Improvement Program (PIP)	1995
42/19	Blacks in Government	1995-1998
42/20	Filipino-American City Employees (FACES)	1993-1997
42/21	Concilio for the Spanish Speaking - Scholarship Banquet	1992-1993

<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
42/22	Advanced Management Program (AMP)	1995
42/23	Leading Edge Training Program	1994-1995
42/24	NOVA Institute	1994-1996
42/25	Committee for Equal Rights at City Light (CERCL)	1990-1994
42/26	Whistleblower	1991-1995
42/27	Consultant Contracts	1993-1998
42/28	Management Review	2002-2003
42/29	Employee Forums	1993-1994
42/30	Employee Forums	1994
42/31	Ten Reasons Why Seattle City Light Must Change - White Paper	1993
42/32	Strategic Corporate Plan	1992-1995
43/1	Strategic Initiatives Program	1994-1995
43/2	Strategic Resources	2000
43/3	Strategic Resources - Assessment	2000
43/4	Strategic Resources - Assessment	2000
43/5	Financial - Mid Year Rates Problem	2000
43/6	Financial - Power Issues	2000
43/7	Financial - Reports	2002
43/8	Financial - Reports	2003
43/9	Disaster Planning	1991-1995
43/10	Auditor	1993-1996

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43/11	Citizen's Service Bureau	1992-1996
43/12	City Council	1993-1997
43/13	City Council - Building	1997
43/14	City Council - Correspondence to City Light	1999-2000
43/15	City Council - Correspondence to City Light	1995-1996
43/16	City Council - Work Plan	1993-1994
43/17	Utilities and Environmental Management Committee (UEMC)	1992-1997
43/18	Work Program	1996
43/19	Work Program - Direct Results	1996
43/20	Department of Construction and Land Use (DCLU)	1992-1996
43/21	Office of Economic Development (OED)	1993-1995
43/22	Seattle Engineering Department (SED)	1992-1996
43/23	Finance Department	1993-1996
43/24	Finance Department	1999-2004
43/25	Department of Housing and Human Services (DHHS)	1992-1995
43/26	Office of Intergovernmental Relations (OIR)	1994-1997
44/1	Legislation	1993-1999
44/2	Law Department	1992-1996
44/3	Bonneville Power Administration - Conservation - Will Patton	1996
44/4	Office of Management and Planning	1992-1995
44/5	Office of Management and Planning	1996-1997



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44/6	Utility Restructuring	1996
44/7	Executive Work Program	1994-1996
44/8	Suggestion Award Program	1992-1997
44/9	METRO Ducts	1994-1995
44/10	Neighborhoods	1993-1995
44/11	Parks and Recreation	1993-1996
44/12	Personnel Department	1995-1997
44/13	Labor Negotiations and Contracts	1992-1997
44/14	Gainsharing	1992-1994
44/15	Sick Leave - Averages	1995-1997
44/16	Executive, Merit Leave- Accomplishments	1994-1995
44/17	police department	1994-1995
44/18	Seattle Water Department	1993-1997
44/19	Mayor's Office	1993-1994
44/20	Mayor's Office	1995-1996
44/21	Mayor's Office - Transition	1997
44/22	Mayor's Office	1997-1999
44/23	Mayor's Office	1998
44/24	Mayor's Office	2000-2002
44/25	Briefing Materials for Mayor	1998-2001
44/26	Performance Measures	1998

<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
44/27	Mayor's City Light Review Committee - October 2002	2002
44/28	Mayor's City Light Review Committee - October 2002	2002
44/29	Mayor's City Light Review Committee - October 2002	2002
44/30	Mayor's City Light Review Committee - October 2002	2002
44/31	Mayor's City Light Review Committee - October 2002	2002
44/32	Mayor's Cabinet	2003-2004
44/33	Mayor's Cabinet	2003
44/34	Mayor's Weekly Reports	1995
44/35	Mayor's Weekly Reports	1996
45/1	Mayor's Weekly Reports	1997
45/2	Mayor's Weekly Reports	1998
45/3	Mayor's Weekly Reports	1999
45/4	Mayor's Weekly Reports	2000
45/5	Mayor's Weekly Reports	2001
45/6	Mayor's Weekly Reports	2002
45/7	Mayor's Briefing Book	2001-2006
45/8	Mayor - Correspondence	1996
45/9	Mayor - Correspondence	1993-1994
45/10	Mayor - Correspondence	1994
45/11	Mayor - Correspondence	1995-1996
45/12	Mayor - Correspondence	1999-2000

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45/13	Mayor - Memos To	2002-2003
45/14	Mayor's Accountability Report	2002-2003
45/15	Special Events	1997
45/16	Arts Commission	1997
45/17	APEX (Accountability Pay for Executives)	1997
45/18	Legislature - Washington State	1997
45/19	Legislature - United States - Congress	1997
45/20	Legislature - Washington State - restructuring Electric Power Industry	1997
45/21	Broadmoor Homeowner's Association	1992-1994
45/22	Regional Transit Authority (RTA)	1997
45/23	Northwestern Industries	1997
45/24	Bonneville Power Administration (BPA)	1993-1995
45/25	Bonneville Power Administration (BPA) - Restructuring	1995
46/1	Bonneville Power Administration (BPA)	1996
46/2	Bonneville Power Administration (BPA) - Settlement Group	1998
46/3	Bonneville Power Administration (BPA) - Reinvention	1986
46/4	Bonneville Power Administration (BPA) - Reinvention	1994-1995
46/5	Electric Power research institute (EPRI)	1992-1996
46/6	Industry Restructuring	1997
46/7	Seattle Steam Company	1992-1993
46/8	The Study Group - Rate Increase	1992-1995

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46/9	Northwest Chapter of National Utility Restructuring Legislation	1998
46/10	Third AC Intertie to California Project	1993-1994
46/11	Third AC Intertie to California Project - North - South	1992-1993
46/12	Treemendous Seattle	1992-1994
46/13	Washington Public Power Supply System	1992-1998
46/14	Franchise Areas	1996
46/15	Power Summit	1998
46/16	Washington Natural Gas, Puget Power Merger	1995-1996
46/17	Chamber of Commerce	1998
46/18	Finance and Administration	1993-1998
46/19	Finance and Administration	2000-2002
46/20	Risk Management	2000-2003
46/21	Risk Management	2004
46/22	Risk Management - Council Review	2002-2003
46/23	R.W. Beck Recommendations	1994-1995
46/24	Capital Improvement Project	2000
47/1	Budget Reduction	1995-1996
47/2	Budget Reduction	2002
47/3	Budget - Income Forecast	1999
47/4	Rates - Surcharge	1992-1994
47/5	Rates - Proposal	1995-1996

<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
47/6	Rates - Papers	1988
47/7	Rates	1999
47/8	Rates - Surcharge	2001
47/9	Rates - Increases	2000-2002
47/10	Rates - Rates Advisory Committee (RAC)	1997
47/11	Rates - Rates Advisory Committee (RAC)	1999
47/12	Rates - Rates Advisory Committee (RAC)	2003-2004
47/13	Rates - Schedule 44	1996
47/14	Rates - Networks	1999
47/15	Rates - Comparisons	1997-1999
47/16	Facilities Management	1993-1998
47/17	Facilities Management	2005
47/18	Y2K - Readiness Program	1999
47/19	Suburban Cities	1998
47/20	Wholesale - Branch 47	1993-1998
47/21	Klamath Falls Combustion Turbine	2000
47/22	Nordstrom - California Direct Access	1999
47/23	Nordstrom - California Direct Access	2000
48/1	Power Marketing	1996-1998
48/2	Electrical Services	1992-1996
48/3	Distribution Branch	1996-1998

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48/5	Customer Services Branch	1995
48/6	Customer Services Branch	1995-1998
48/7	Appliance Repair	1992-996
48/8	Business Plan	1995-1996
48/9	Account Executives	1997-2000
48/10	Boeing	1998
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48/12	Martin Selig	2003
48/13	Conservation Reassessment	1995
48/14	Conservation Acceleration	2000-2002
48/15	Light Power and Pride	2000-2002
48/16	Customer Organization - Unit Information	1998
48/17	Engineering Services	1994-1995
48/18	R. W. Beck Study	1996-1997
48/19	Boundary Project	1996-1998
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48/21	Labor Relations	1992-1998
48/22	Veterans	1992-1998
48/23	Labor Management Leadership Committee	2003
48/24	Accountability for Executives Program (APEX)	1997-1998

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48/25	Environment and Safety	1992-1998
48/26	Safety and Industrial Injury	1997
48/27	Electric and Magnetic Fields	1992-1995
48/28	Superintendent's Office	1992-1994
49/1	Superintendent's Office	1995-1998
49/2	Superintendent's Accountability	1997-1998
49/3	Superintendent Reconfirmation	2003
49/4	Chamber of Commerce Contracts	1984-1996
49/5	Inner - City Trip	1997
49/6	Glynda Becker Letter, Congressional Correspondence	1997
49/7	State Legislature	1996-1997
49/8	Strategic Planning	1997
49/9	Strategic Systems Plan	1995-1996
49/10	Strategic Plan Briefing	1997
49/11	Communication and Public Affairs Division	2003
49/12	Public Engagement	1997-1998
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## Roberta Bradley and Gary Zarker, 1993-2005

Arranged alphabetically

Container(s)	Description	Dates
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Container(s)	Description	Dates
53/1	Accountability - Finance and Administration Branch	1995
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53/3	Accountability - Finance and Administration Branch	1997
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53/5	Accountability - Finance and Administration Branch	1998-1999
49/14	Analysis of Option for Rightsizing Areas	1993
53/6	1% For Art Ordinance	1973-1995
53/7	Art - Memorandums of Understanding	1994-2004
49/15	City Light Owned Art	1995
49/16	Art Reps - Art Selection Committee	1995
49/17	City Light Audit	2002
49/18	City Light Audit	2002
49/19	Audit Work Program	2002-2003
49/20	Blue Ribbon Panel - Mayor's City Light Review Committee	2002-2003
49/21	Boise - Kuna Irrigation District Review Refunding	2002-2003
49/22	Bond Issue	2003
49/23	Bonneville Power Administration Future Role	2002
49/24	Bonneville Power Administration Rate Increases	2003
49/25	Consolidated Customer Service System (CCSS)	2001-2002
50/1	City Council - Briefing	2003
50/2	City Council - Energy and Environmental Policy Committee, Memos To	2002



<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
50/3	City Council - Energy and Environmental Policy Committee, Memos To	2003
50/4	City Light Black Employees Association	2002-2004
50/5	City Light Council Audit, Utility Comments	2002
50/6	City Light's Future - Meeting with Mayor	1997
50/7	Communications Plan	2002
50/8	Cost Comparisons	2003
50/9	Directors Workshop	1996-1997
50/10	Distribution Planning	2001
53/8	Employee Store Report	1999
50/11	Endangered Species Act Notebook - Zarker	1999-2000
50/12	Energy Code	2001
50/13	Energy Crisis Handling	2000-2002
50/14	Energy Management Services Directors Report	2003
50/15	Enron Bankruptcy	2001
50/16	Federal Energy Policy	2001-2003
50/17	Finance and Administration Housekeeping Branch	2002-2004
50/18	Financial Interest Statement	1996-1997
50/19	Financial Policies Review	2001
50/20	Goals Actions Results Measures (GARMS)	1999
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50/24	In Kind Services	1994-1995
53/9	Information Technology Div. Performance Data	1997
50/25	Issue Papers	1996
50/26	Issue Papers	1996-2001
51/1	Low Income	2001
51/2	Leadership Forum	2002-2004
51/3	Low Income Task Force - Customer Accounts	1992
51/4	Low Income Task Force - Customer Accounts	1993
51/5	Lower Duwamish Early Action Clean-Up (EAC)	2003
51/6	Managing for Results	2000
51/7	Managing Risk	2003
51/8	Membership	1998-2002
51/9	Meter Reading	1995
51/10	Metrics - City Council	2002
51/11	Metrics - Managing for Results (MFRS)	2002
51/12	Municipal League Review of SCL	2002
51/13	New Large Loads	2000
51/14	Northwest Power Works	2002
51/15	Jane Noland	1994-1995
51/16	North Cascades Environmental Learning Center	1999-2005

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53/10	Organizational Charts	1994-2003
53/11	Organizational Charts - Span of Control	1995-1997
54/1	Organizational Structure	1995
51/17	Payments to Cities, Towns and School Districts	1995
51/18	Pend Oreille Boundary project	1999-2000
51/19	Performance Measures Accountability Agreement	2002-2003
54/2	Policies	1995-2002
54/3	Policies	1995-2003
51/20	Power Crisis - Lessons Learned - Municipal league	2002-2003
51/21	Power Crisis - Lessons Learned - Municipal league	2002-2003
51/22	Power Management - Annual Review	1999
51/23	Power Management - Cost Report	1995
51/24	Power Management - Operating Plan Reports	2000-2001
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51/26	Power Management - Operating Plan	2001
51/27	Power Marketing - Briefing for Mayor	1997
52/1	Priest Rapids Power Contract	2001-2002
52/2	Priest Rapids Power Contract	2001
52/3	Regional Transmission Organization (RTO)	2000-2003
52/4	Regional Transmission Organization (RTO) - West Filings	2000-2001
52/5	Restructuring Electric Utility Industry Meetings	1997

<b>Container(s)</b>	<b>Description</b>	<b>Dates</b>
52/6	Jim Ritch	1998
52/7	Sabey Corp,	2001
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52/10	Skagit Tour	1999
52/11	Sound Transit	2000
52/12	South Fork Tolt River Compliance Report	1997-1998
52/13	State of the Utility	2000
52/14	Strategic Resource Plan	2002
52/15	Marc Sullivan	1998
52/16	Temporary Generation	2001
52/17	Transmission - West of Hatwai	2001
52/18	Utility Benchmarks	1994-1998
52/19	Utility Cluster	1998
52/20	Utility - Miscellaneous Data	1995-2001
52/21	Western Interconnection	2000
52/22	Work Plan Highlights	2000-2002
52/23	Work Plan Previous Years	1998-1999
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52/25	Work Plan Tracking	2002
54/4	Workplace Expectations	1985-1997

## Jorge Carrasco, 2004-2006

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52/26	Apprenticeship Program	2004-2006
52/27	Calendar - Superintendent Jorge Carrasco	2004
52/28	City Light Organization Charts	2004
52/29	Superintendent's Correspondence	2004
54/5	Power Function Review for FY 2007-09 Rate Period	2005

## Names and Subjects

### Subject Terms :

Boundary Dam (Wash.)  
Creston (Wash.)  
Electric power--Washington--Seattle  
Electric utilities--Rates--Washington--Seattle  
Electric utilities--Washington--Seattle  
Power Resources--Washington (State)  
Ross Dam (Wash.)  
Skagit River (B.C. and Wash.)

### Personal Names :

Bradley, Roberta Palm  
Hoffman, Eugene R.  
Murray, Robert H.  
Nelson, John M.  
Raver, Paul J.  
Recchi, Joseph P.  
Ross, J. D. (James Delmage), 1872-1939  
Vickery, Gordon Franklin, 1920-1996  
Zarker, Gary E.

### Corporate Names :

International Joint Commission  
Public Utility District No. 1 of Pend Oreille County (Wash.)  
Puget Sound Power and Light Company  
Seattle (Wash.). Mayor  
United States. Bonneville Power Administration  
United States. Federal Power Commission

### Geographical Names :

Seattle (Wash.)

Finding aid prepared by Janet Ness  
2010